

Guiding Principles

Building **equity** at the core

Centering and strengthening **community** to build whole-school culture

Ensuring rigorous and challenging **academic experiences**

Strong implementation of the **EL Education** model

Focusing on **student voice and agency**

Effectively preparing students for **college and careers**

Creating **coherence and efficiency** in our systems (ie, being a well-run school)



Goal 1: Student Wellness

Promote student social-emotional wellness and engagement by:

- ✳ Building strong communities that emphasize restorative justice.
- ✳ Assessing capacity and approach to ensure adequate mental health and behavioral supports for students.
- ✳ Improving students' physical wellness through nutritious and delicious meals.

Goal 2: Math

Accelerate student learning in math by:

- ✳ Developing a clear and cohesive PK-12 framework that outlines approaches and expectations.
- ✳ Enhancing practices for using student data to plan for instruction and differentiation.
- ✳ Engaging families intentionally in math learning.

Goal 3: Literacy

Activate students' English literacy skills both within and outside the classroom by:

- ✳ Implementing the EL Education curriculum K-8 with fidelity so that teachers can adapt for individual student needs.
- ✳ Establishing consistent, developmentally-appropriate targeted literacy interventions for students who need additional support.
- ✳ Supporting writing across the curriculum to promote student agency.

Goal 4: All Students

Accelerate the learning of all students, especially those in special populations, through differentiated support by:

- ✳ Maximizing co-teaching and co-planning structures.
- ✳ Implementing Universal Design for Learning practices with fidelity.
- ✳ Increasing the use of explicit instruction to meet learning needs.
- ✳ Increase frequency of equitable, authentic, and complex student talk across all classrooms and literacy skills activities for multilingual learners in early childhood classrooms.

Goal 5: Cohesive Culture

Build a strong, cohesive workplace culture across the school by:

- ✳ Building an organizational culture of Crew.
- ✳ Creating operational processes that are efficient and effective and allow staff to thrive in their roles.
- ✳ Planning and executing a successful Head of School transition that prioritizes transparency and stakeholder engagement.

Goal 6: Equity

Create an equitable, inclusive environment for students, staff, and families by:

- ✳ Rethinking the content and structure of staff-wide equity work.
- ✳ Strengthening family engagement through cross-cultural dialogue groups, liberatory design, coaching for leadership, and training for staff.
- ✳ Ensuring that curriculum and instruction are culturally relevant.